

**Segment reporting/Part of the Group Notes**

Group areas	Europe		North America		Asia-Pacific		Africa-Mediterranean-Western Asia		Group Services		Corporate Functions/Reconciliation <sup>1)</sup>		Continuing operations	
	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025
€m														
External revenue	9,452	9,529	5,311	5,327	3,531	3,359	2,171	2,533	691	713			21,156	21,460
Inter-Group areas revenue	14	21		-0	24	33	124	89	605	638	-767	-781		
<b>Revenue</b>	<b>9,467</b>	<b>9,550</b>	<b>5,311</b>	<b>5,327</b>	<b>3,555</b>	<b>3,392</b>	<b>2,295</b>	<b>2,622</b>	<b>1,296</b>	<b>1,350</b>	<b>-767</b>	<b>-781</b>	<b>21,156</b>	<b>21,460</b>
Change to previous year in %		0.9%		0.3%		-4.6%		14.3%		4.2%				1.4%
Material costs	-3,183	-3,166	-1,624	-1,633	-1,682	-1,580	-1,082	-1,197	-968	-1,007	769	793	-7,769	-7,790
Personnel costs	-1,586	-1,599	-1,007	-982	-518	-495	-163	-188	-14	-15	-182	-181	-3,470	-3,460
Other operating expenses	-3,018	-2,992	-1,488	-1,504	-926	-900	-564	-576	-325	-336	-36	-78	-6,356	-6,386
Result from equity accounted investments (REI)	36	35	39	22	148	114	29	16	7	10	-11	-6	248	191
<b>Result from current operations before depreciation and amortisation (RCOBD)</b>	<b>1,885</b>	<b>1,953</b>	<b>1,407</b>	<b>1,405</b>	<b>648</b>	<b>623</b>	<b>576</b>	<b>727</b>	<b>38</b>	<b>40</b>	<b>-55</b>	<b>-69</b>	<b>4,499</b>	<b>4,679</b>
as % of revenue (operating margin)	19.9%	20.5%	26.5%	26.4%	18.2%	18.4%	25.1%	27.7%	2.9%	3.0%			21.3%	21.8%
Depreciation and amortisation	-541	-558	-357	-360	-243	-234	-126	-116	-1	-1	-27	-28	-1,295	-1,298
<b>Result from current operations</b>	<b>1,344</b>	<b>1,395</b>	<b>1,049</b>	<b>1,045</b>	<b>405</b>	<b>388</b>	<b>450</b>	<b>610</b>	<b>37</b>	<b>40</b>	<b>-82</b>	<b>-97</b>	<b>3,204</b>	<b>3,381</b>
as % of revenue	14.2%	14.6%	19.8%	19.6%	11.4%	11.4%	19.6%	23.3%	2.9%	2.9%			15.1%	15.8%
Additional ordinary result											-436	-264	-436	-264
<b>Earnings before interest and taxes (EBIT)</b>											<b>2,768</b>	<b>3,118</b>	<b>2,768</b>	<b>3,118</b>
<b>Capital expenditures<sup>2)</sup></b>	<b>715</b>	<b>726</b>	<b>281</b>	<b>260</b>	<b>185</b>	<b>186</b>	<b>104</b>	<b>161</b>	<b>16</b>	<b>9</b>	<b>843</b>	<b>1,144</b>	<b>2,143</b>	<b>2,485</b>
<b>Segment assets<sup>3)</sup></b>	<b>8,374</b>	<b>8,548</b>	<b>9,957</b>	<b>9,393</b>	<b>4,188</b>	<b>3,910</b>	<b>1,701</b>	<b>2,092</b>	<b>1</b>	<b>1</b>			<b>24,221</b>	<b>23,944</b>

1) Corporate Functions/Reconciliation includes:  
a) intra Group revenues = eliminations of intra-Group relationships between the segments  
b) results from current operations before depreciation and amortisation/depreciation from corporate functions  
c) additional ordinary result and earnings before interest and taxes  
2) Capital expenditures = in the segment columns: cash effective investments in property, plant and equipment as well as intangible assets;  
in the reconciliation column: cash effective investments in non-current financial assets and other business units  
3) Segment assets = property, plant and equipment as well as intangible assets