

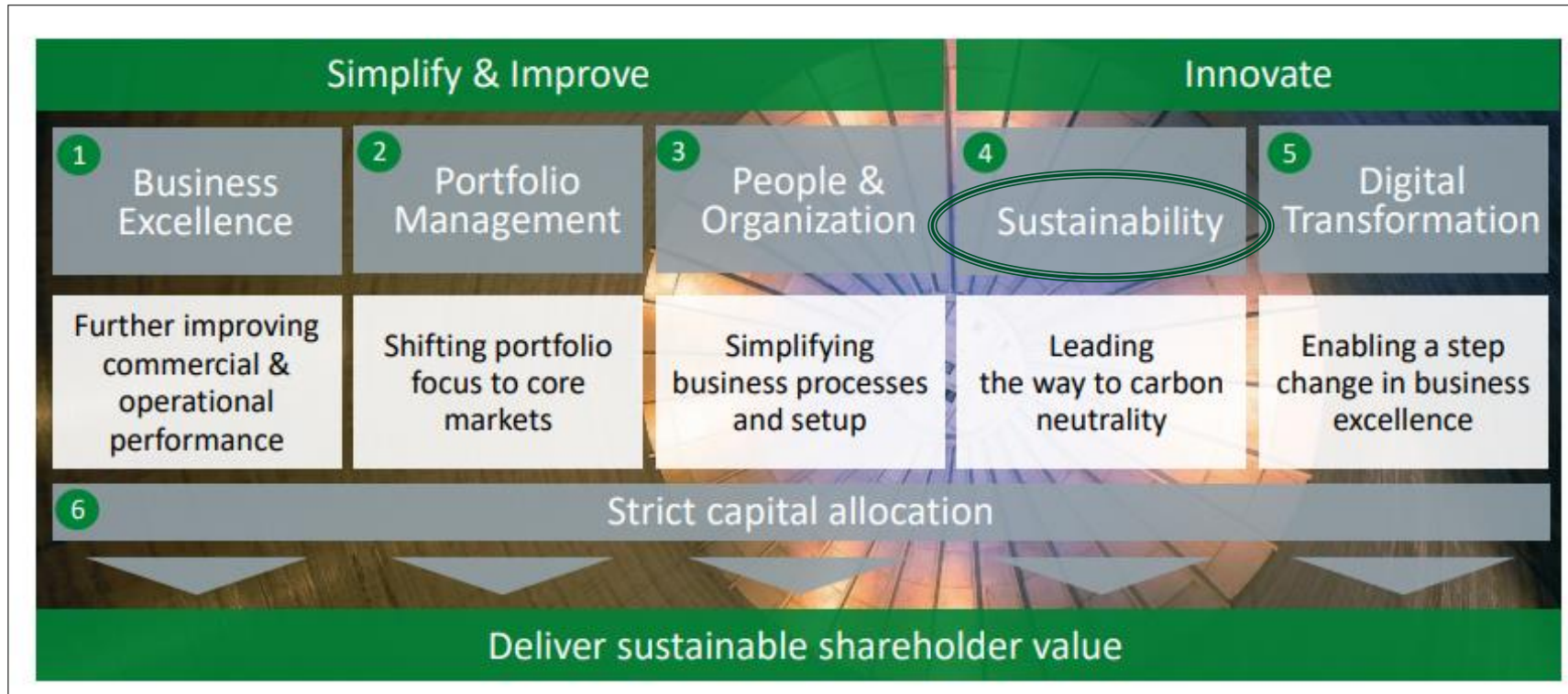
Responsible Procurement

Supplier Information



We have a clear focus on carbon neutrality & sustainable supply chain

Responsible Procurement is an integral part of Heidelberg Materials' strategic objectives



Our CO₂ reduction target 2025: -30% vs 1990 & CO₂ neutrality by 2050

Our Sustainability Commitments – taken seriously



SUSTAINABILITY COMMITMENTS 2030

The Sustainability Commitments 2030 challenge us to find new solutions and think differently to make our business even more sustainable.

WE SUPPORT THE
UN SUSTAINABLE DEVELOPMENT GOALS





Less clinker incorporation and more biomass are key levers for CO₂ reduction

5 levers to meet our 2030 target of <500kg CO₂/ton of cementitious material

Product mix



Clinker incorporation:
2019 until 2030:
75% to 70%

-5% pts

Alternative fuels



AF rate:
2019 until 2030:
24% to 43%

Biomass rate:
2019 until 2030:
9% to 19%

+100%

Low emission fuels

Increased usage of gas as fuel (-40% CO₂ emissions/GJ compared to coal)



Footprint changes / plant efficiency

All major overhaul investments targeting CO₂ reduction (e.g. EU, US)



Commercial levers

Increased share of sustainable low carbon concrete products



CO₂-reduction is key – But „Responsible Procurement“ goes even further

Our 2030 sustainability commitments ...

...are relying on a responsible procurement approach



Driving economic strength and innovation



Co-innovating with suppliers on CO₂-reduction projects



Achieving Excellence in Occupational Health and Safety



Ensuring that service providers are well trained and equipped



Reducing our Environmental Footprint



Reducing CO₂-emissions in 3rd-party cement, clinker & transport



Enabling the Circular Economy



Increasing use of alternative raw materials and fuels



Being a Good Neighbour



Managing 90% of our global Spend with local suppliers



Ensuring Compliance and Creating Transparency



Recognizing Human Rights and Compliance as non-negotiable



Success depends on full commitment along the complete supply chain

What we expect from our suppliers:



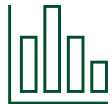
- Trusted relationship



- Proactive engagement on climate action



- Adherence to the legal framework (supply chain acts etc.) and HC's Supplier Code-of-Conduct



- Transparency on and diligent communication of sustainability-related data and legally required information



Let's work jointly towards a more sustainable, responsible future

Making our supply chain more sustainable

To ensure a reliable and sustainable **supply chain**, we initiated a global risk assessment program for our supply chain. This program is designed to identify sustainability issues, before they become problems.

For this approach we are joining forces with Ariba, IntegrityNext, Avetta and other partners.

IntegrityNext and **Avetta** are a global program providers that have extensive experience in monitoring the safety, qualification and social responsibility of companies.

They help **monitoring, informing and assisting** suppliers in complying with the principles of our Supplier Code of Conduct and additional sustainability requirements.

This support allows us to reliably assess and evaluate our suppliers with respect to our **sustainable supply chain standards**.



- We ensure fair, responsible and safe purchasing procedures and collaboration.
- In case of a non-compliant supplier, we strive to implement our sustainability standards in cooperation.
- Only, if all remedy efforts fail, the contractual relationship will have to be terminated.



**Our goal is to realize
carbon neutral
concrete by 2050 at
the latest**



**CARBON
NEUTRAL**





**Concrete.
The most versatile
building material.**

