HeidelbergCement

Interim Report January - March 2010

6 May 2010

Dr. Bernd Scheifele, CEO, and Dr. Lorenz Näger, CFO



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Management Focus Q1 2010

Strict cost management

"FitnessPlus 2010" cost saving programme on track

Improved financial profile

 New EUR 3 billion syndicated credit facility secures long-term liquidity and increases flexibility at lower costs

Preparation for new growth

Cement capacity expansion plan 2012 increased to 20 Mt – preparing for future growth

Market and financial overview Q1 2010

- Double digit cement volume growth in Asia–Pacific and Africa–Mediterranean Basin
- Severe winter with significant impact on sales volumes in North America and Europe – pick-up of construction activities in March and April
- Q1 turnover declined by 8% to EURm 2,180 (previous year: 2,359)
- 75% of revenue decrease compensated by cost reductions
- Operating EBITDA margin of 7.9% only slightly below prior year (8.5%)

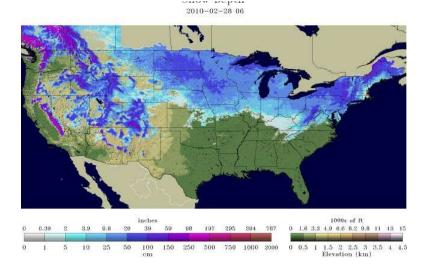
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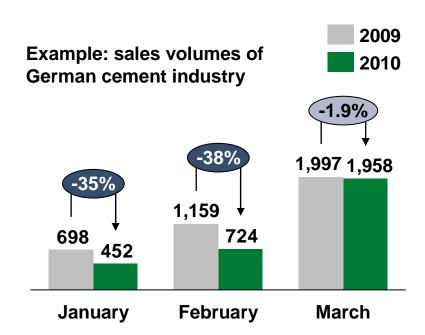
Unusually severe winter affected Q1 in Europe and North America

US: snow cover in February approx. 45% above 2009

Snow cover US, 28 February 2010



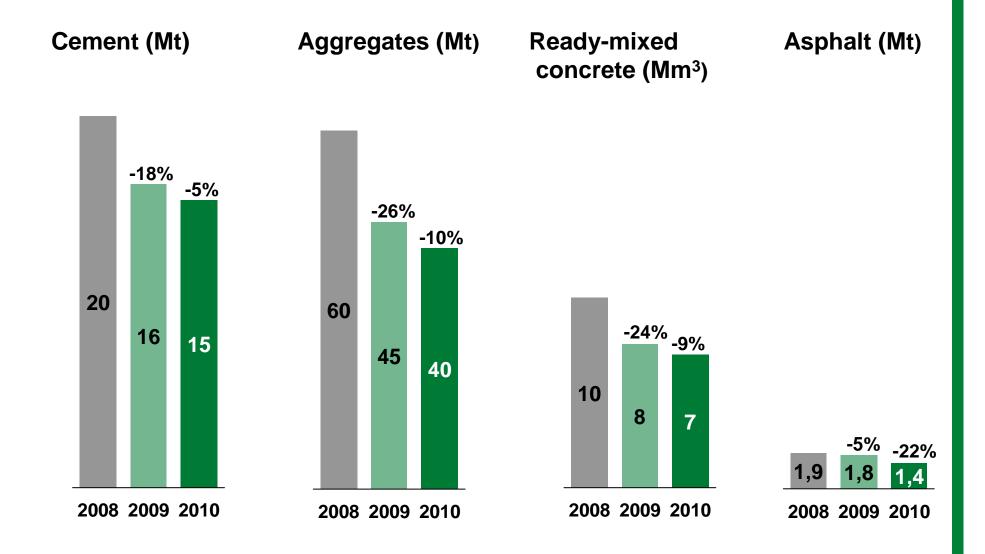
Europe: January and February strongly affected by winter



Winter affects prognosis on strength of economic recovery – development in 2010 will be more visible in Q2

Source: NOHRSC, MorganStanley, BDZ

Decline in sales volumes slowed down in Q1 2010



Key Financials January – March

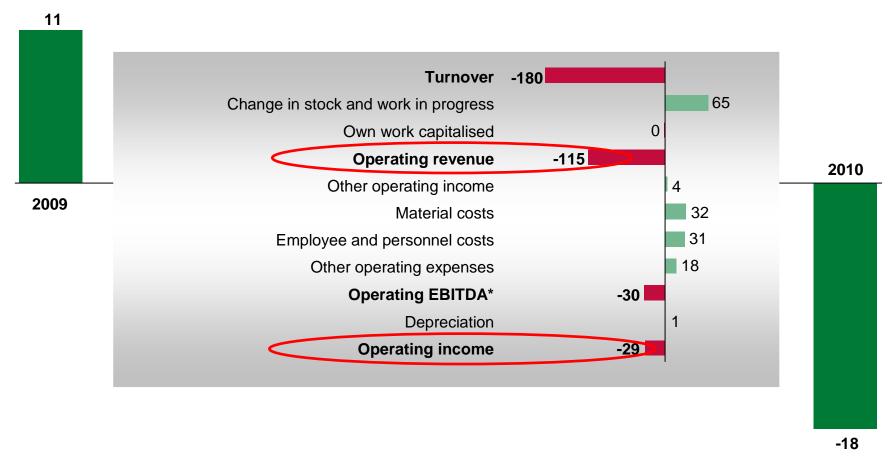
EURm	January- March	January- March	Vari	ance
	2009	2010	total	I-f-I ¹⁾
Profit and loss accounts				
Turnover	2.359	2.180	-8 %	-10 %
Operating EBITDA	202	171	-15 %	-25 %
in % of turnover	8,5%	7,9%		
Operating income	114)	-18	-261 %	-436 %
Net Loss	-46	-162	253 %	
Earnings per share (IAS 33) ²⁾	-0,50	-1,06	111 %	
Cash flow statement				
Cash flow from operating activities	-196	-400	104 %	
Total investments	-149	-123	-18 %	
EURm	31 Mar. 2009	31 Mar. 2010	Variance	
Balance sheet				
Net debt ³⁾	12.076	8.964	-26 %	
Gearing	140,3%	77,7%		



At constant scope and exchange rates
 Attributable to the parent entity
 Excluding puttable minorities
 Includes EURm 14 one-time profit of HC Trading

Operating Income – 75% of revenue decrease offset by cost reductions

Q1 2010 vs. 2009 (EURm)

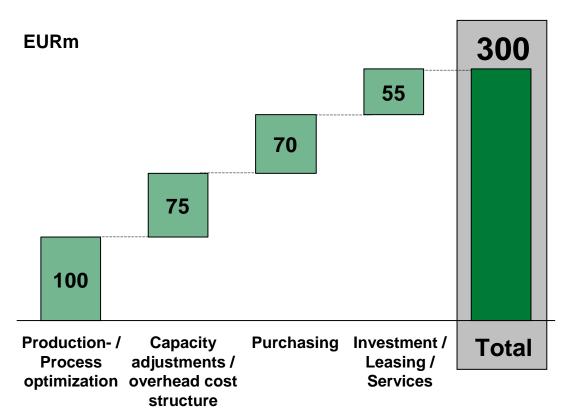


*Operating EBITDA = Operating Income before Depreciation (OIBD)



"FitnessPlus 2010" on track

Total cost savings of EURm 300 targeted!



EURm 63 savings in Q1

Fixed costs:

Staff cost: EURm 31

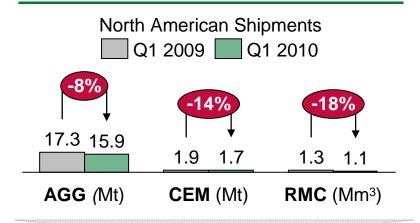
Maintenance: EURm 4

Variable costs:

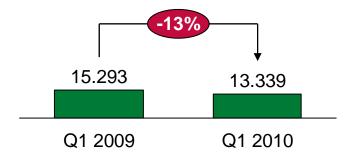
Purchasing: EURm 27

Cost management in North America: ~93% sales loss recovery on operating income level!

Sharp further reduction in volumes compared to last year

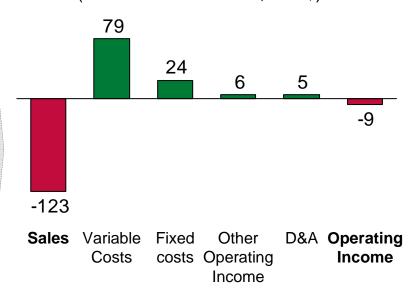


Headcount development HC North America



Massive cost reduction mitigate market weakness

North America result deviation analysis (Q1 2010 vs. Q1 2009, in M\$)*



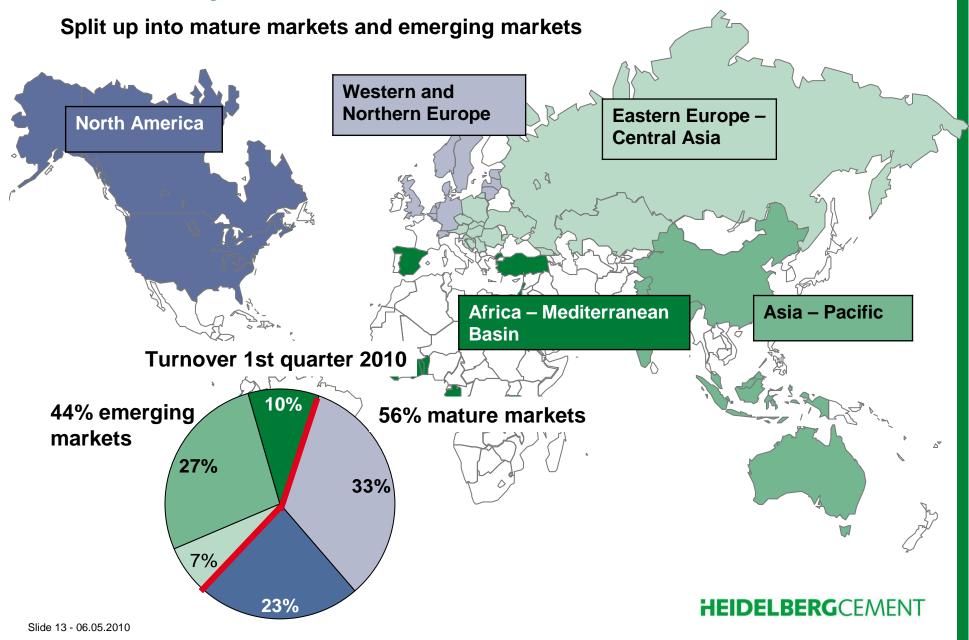
^{*}Sales and variable cost include USDm 47 inventory change



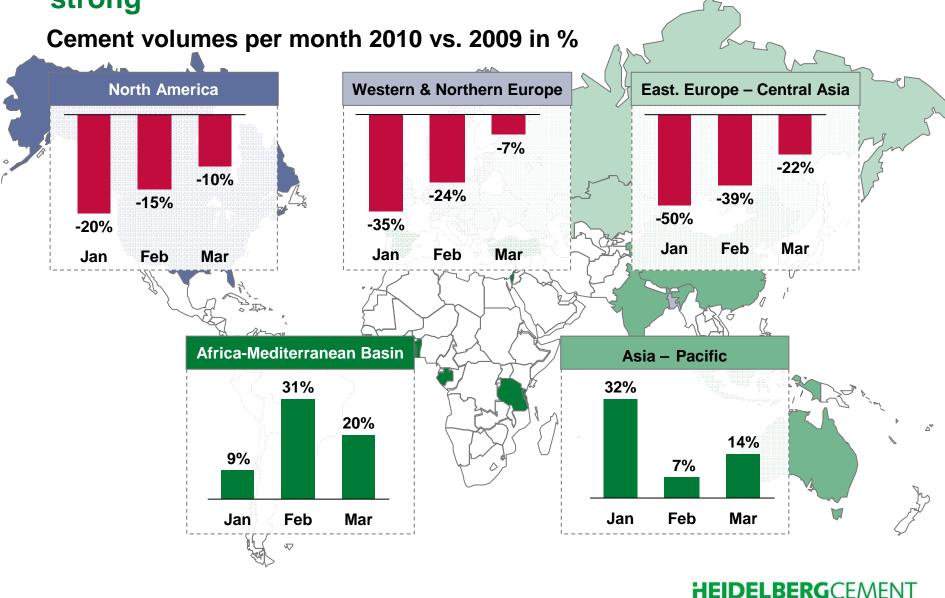
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New Group areas as of 2010



Europe and North America affected by winter; Asia and Africa strong



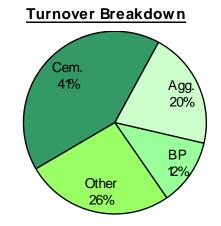
Western and Northern Europe

- Severe winter impact in major markets in Western and Northern Europe
- Building products UK with signs of recovery in the bricks business
- Germany and UK: aggregates and ready-mixed concrete above prior year's volumes in March
- Sweden: low domestic demand partially compensated by increase in clinker exports



Group Overview (EURm)	January - March								
	2009	2010	varia	ance	Opr.	Cons.	Curr.		
Turnover	830	715	-114	-13,8 %	-137	0	22		
Operating EBITDA	52	8	-45	-85,3 %	-46	0	1		
in % of turnover	6,3 %	1,1 %							
Operating income	-9	-58	-49	533,8 %	-49	0	0		

Business Line Overview	January - March					
	2009 2010 variance					
Turnover (EURm)						
Cement	323	296	-27	-8,2 %		
Aggregates	151	146	-5	-3,1 %		
Building Products	115	85	-30	-25,8 %		
Op. EBITDA margin (%)						
Cement	10,2 %	3,3 %				
Aggregates	14,0 %	8,1 %				
Building Products	-0,6 %	4,5 %				



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Eastern Europe-Central Asia

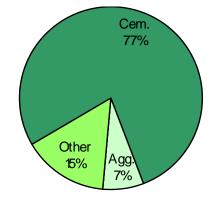
- Severe winter results in volume declines in most countries
- Poland keeping up well: ready-mixed concrete volumes rose in March compared to prior year
- Czech Republic and Romania with still sluggish recovery
- Russia and Ukraine: First signs of improvement in March
- Kazakhstan: Increasing volumes from low level



Group Overview (EURm)	January - March								
	2009	2010	varia	nce	Opr.	Cons.	Curr.		
Turnover	205	139	-66	-32,1 %	-66	-11	11		
Operating EBITDA	8	-7	-15	-193,5 %	-17	-1	2		
in % of turnover	3,8 %	-5,3 %							
Operating income	-15	-30	-15	100,9 %	-18	2	1		

Business Line Overview	January - March					
	2009	2010	variance			
Turnover (EURm)						
Cement	167	108	-59 -35,4 %			
Aggregates	13	10	-3 -20,7 %			
Building Products						
Op. EBITDA margin (%)						
Cement	8,4 %	1,2 %				
Aggregates	-41,1 %	-61,6 %				
Building Products						

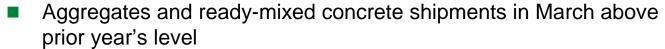


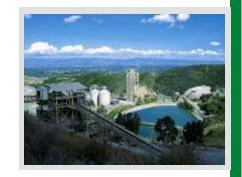




North America

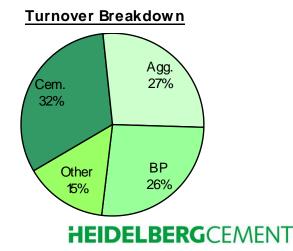
- Canada: cement volumes and prices above prior year due to pickup in construction activities and oil sand projects in the prairies
- Cement margin up due to favorable Canadian market conditions and stable EBITDA development in the South region
- North-Eastern US impacted by long winter; West region by heavy rain fall





Group Overview (EURm)	January - March							
	2009	2010	varia	nce	Opr.	Cons.	Curr.	
Turnover	621	497	-124	-19,9 %	-89	0	-35	
Operating EBITDA	-2	-12	-10	427,3 %	-10	0	0	
in % of turnover	-0,4 %	-2,4 %						
Operating income	-70	-72	-2	3,2 %	-6	0	4	

Business Line Overview	January - March						
	2009	2010	variance				
Turnover (EURm)							
Cement	190	158	-32 -16,9 ⁹	%			
Aggregates	148	135	-13 -9,0 9	%			
Building Products	178	131	-46 -26,1 °	%			
Op. EBITDA margin (%)							
Cement	12,1 %	15,7 %					
Aggregates	-2,6 %	-3,9 %					
Building Products	-4,1 %	-8,4 %					

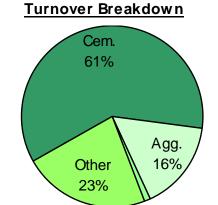


Asia-Pacific

- Cement and clinker shipments rose by 17.2% due to strong economic growth
- Significant market growth in Indonesia (+18%): Two new cement mills with 1.5 Mt installed in Cirebon/Indonesia; Further expansion of 2 Mt cement planned
- Australia benefits from strong raw material demand in Asia
- Operating income +51%; Cement margin +650bp

Group Overview (EURm)	January - March								
	2009	2010	varia	nce	Opr.	Cons.	Curr.		
Turnover	477	568	91	19,1 %	13	4	74		
Operating EBITDA	112	161	49	43,6 %	30	3	16		
in % of turnover	23,5 %	28,3 %							
Operating income	86	130	44	51,1 %	31	1	12		

Business Line Overview	January - March					
	2009	2010	variance			
Turnover (EURm)						
Cement	245	344	99 40,2	2 %		
Aggregates	78	91	13 16, ⁻	1 %		
Building Products	8	6	-2 -26, ⁻	1 %		
Op. EBITDA margin (%)						
Cement	30,1 %	36,6 %				
Aggregates	32,5 %	29,8 %				
Building Products	3,3 %	-4,5 %				



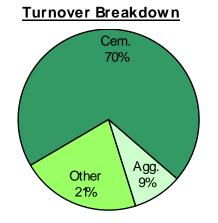
Africa-Mediterranean Basin

- Africa: High cement shipments in Ghana and Tanzania result in significant result improvement
- Turkey: Increasing domestic demand and exports lead to strong growth in cement and clinker shipments
- Israel: Growing aggregate and ready-mixed concrete volumes
- Spain: Further significant volume and result deterioration; no recovery in 2010 visible



Group Overview (EURm)	January - March						
	2009	2010	variar	nce	Opr.	Cons.	Curr.
Turnover	217	216	-1	-0,3 %	2	0	-3
Operating EBITDA	37	37	0	0,7 %	3	0	-2
in % of turnover	17,0 %	17,2 %					
Operating income	29	29	0	-1,2 %	2	0	-2

Business Line Overview	January - March			
	2009	2010	variance	
Turnover (EURm)				
Cement	147	150	3 2,1 %	
Aggregates	22	19	-3 -13,7 %	
Building Products				
Op. EBITDA margin (%)				
Cement	20,1 %	22,0 %		
Aggregates	21,0 %	16,1 %		
Building Products				



Group Services

- World demand for traded cement & clinker increased
- Global supply and demand for clinker/cement balanced
- Cement FOB price in Asia with signs of an increase
- Operating income at EURm 4*





Group Overview (EURm)			Jan	uary - Mai	rch		
	2009	2010	varia	nce	Opr.	Cons.	Curr.
Turnover	119	143	24	20,5 %	30	0	-6
Operating EBITDA	18	4	-14	-78,9 %	-13	0	-1
in % of turnover	15,2 %	2,7 %					
Operating income	18	4	-14	-79,4 %	-13	0	-1

^{*} Operating income Q1 2009 includes EURm 14 one time profit



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Profit and loss accounts January – March

Turnover Operating EBITDA in % of turnover Amortisation and depreciation of intangible assets and tangible fixed assets Operating income * Additional ordinary result Result from participations		2010	
in % of turnover Amortisation and depreciation of intangible assets and tangible fixed assets Operating income* Additional ordinary result Result from participations	2.359	2.180	-8 %
Amortisation and depreciation of intangible assets and tangible fixed assets Operating income * Additional ordinary result Result from participations	202	171	-15 %
tangible fixed assets Operating income * Additional ordinary result Result from participations	8,5%	7,9%	
Additional ordinary result Result from participations	-190	-190	0 %
Result from participations	11	-18	-261 %
	3	-15	-672 %
	-6	-2	-69 %
Earnings before interest and income taxes (EBIT)	8	-35	-552 %
Financial result	-203	-183	-10 %
Loss before tax	-195	-218	12 %
Taxes on income	156	61	-61 %
Net loss from continuing operations	-39	-157	302 %
Net loss from discontinued operations	-7	-5	-29 %
Loss for the financial year	-46	-162	253 %
Group share of loss	-63	-199	216 %

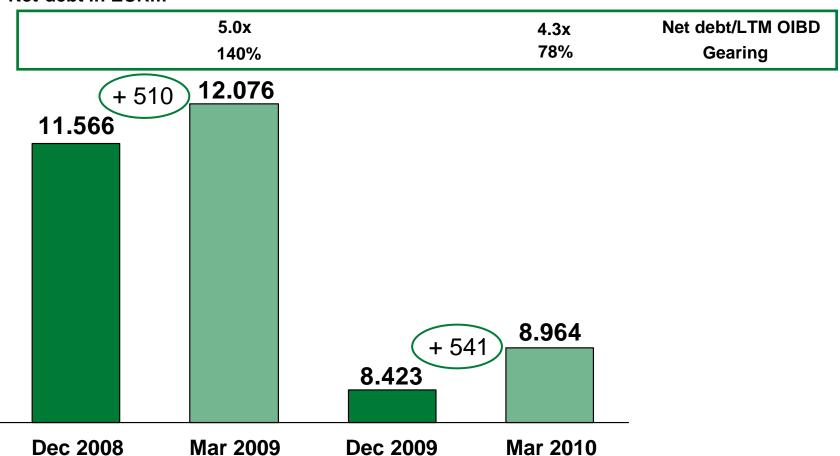
^{*} Operating income Q1 2009 includes EURm 14 one-time profit of HC Trading

Cash flow statement January – March

EURm	January-March 2009	January-March 2010
Cash flow	40	31
Changes in working capital	-170	-367
Decrease of provisions through cash payments	-66	-64
Cash flow from operating activities	-196	-400
Total investments	-149	-123
Proceed from fixed asset disposals/consolidation	9	30
Cash flow from investing activities	-140	-93
Free Cashflow	-336	-493
Dividend payments	-2	-3
Net proceeds from bonds and loans	1.467	356
Cash flow from financing activities	1.465	353
Net change in cash and cash equivalents	1.129	-140

Seasonal increase in net debt

Net-debt in EURm

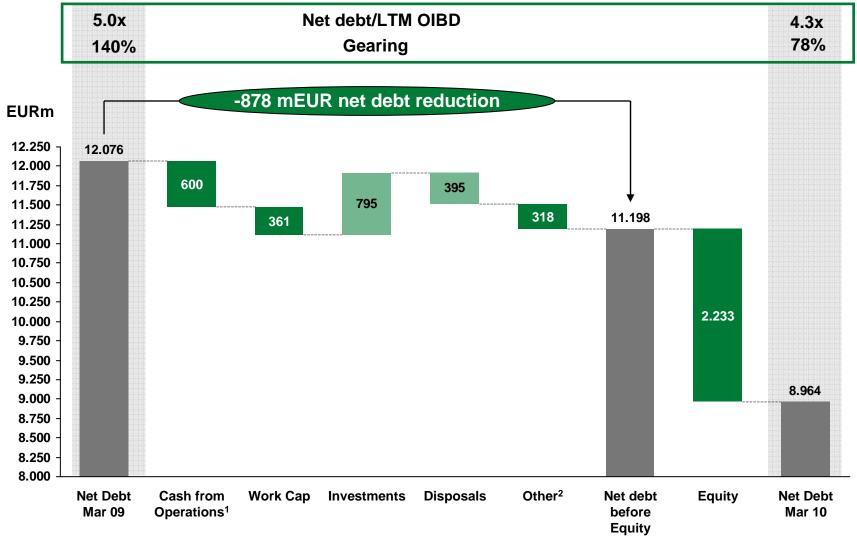


Net-debt and gearing significantly below prior year's level!



Strict cash management is successful

Net debt bridge (12 months)



^{1.} Including decrease of provisions through cash payments



^{2.} Including change in short term financial assets & interest payables, net debt from new consolidated companies & divestments and currency effects and other non-cash movements

New SFA improves financial flexibility significantly

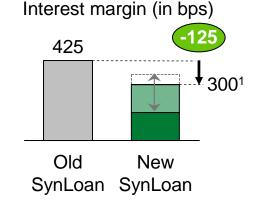
- Refinancing of syndicated loan facility from June 2009 increases flexbility substantially
- New credit facility of EUR 3 billion extends maturity from 2011 to end of 2013

Focus on core lenders

Old syndicated facility: ~60 lending banks

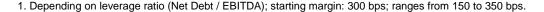
New syndicated facility: **17 banks**

Significantly reduced margins



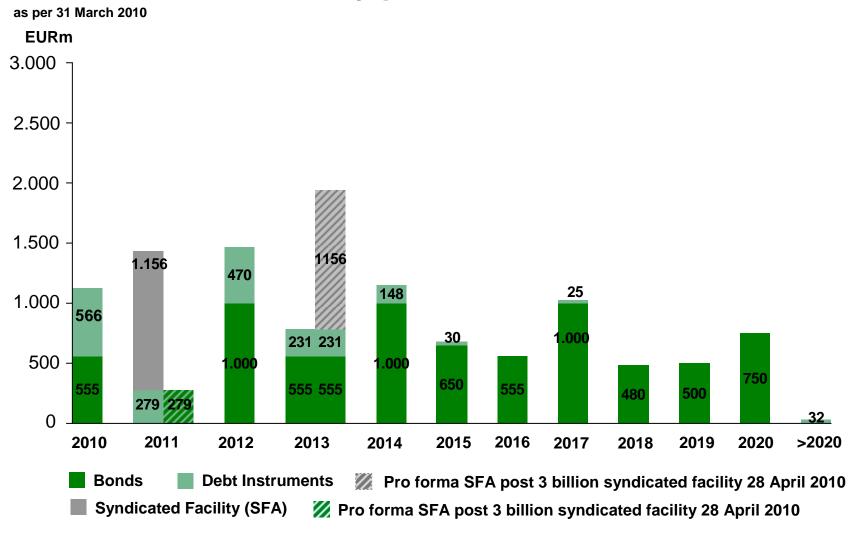
Entrepreneurial flexibility regained

- No restrictions on dividends
- No restrictions regarding investments
- Substantially more liquidity headroom





Near-term debt maturity profile relaxed

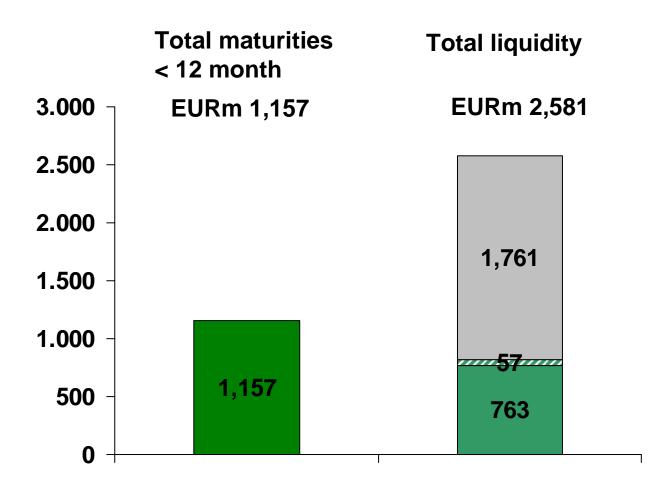


Excluding reconciliation adjustments with a total amount of EUR -163 Mio. (transaction costs to be amortized over the term of the SFA, issue prices and fair value adjustments)



Significant short-term liquidity headroom

as per 31 March 2010



- Free credit lines (Total committed confirmed credit line EURm 2,204)
- Restricted cash
- Free cash

Balance sheet as of 31 March 2010

EURm	31 Mar. 2009	31 Dec. 2009	31 Mar. 2010	Variance Mar 10/Dec 09
Assets				mai 10/200 00
Intangible assets	10.427	10.069	10.475	406
Tangible fixed assets	10.078	10.220	10.589	369
Financial fixed assets	676	493	545	51
Fixed assets	21.181	20.782	21.609	826
Deferred taxes	160	269	334	65
Receivables	2.699	2.199	2.308	110
Stock	1.695	1.356	1.440	84
Cash and short-term investments	2.007	902	820	-82
Assets held for sale	80			
Balance sheet total	27.822	25.508	26.511	1.003
Liabilities				
Equity attributable to shareholders	8.051	10.401	10.845	444
Minority interests	544	602	687	85
Equity	8.595	11.003	11.532	529
Financial liabilities 1)	14.132	9.362	9.820	457
Provisions	2.033	2.072	2.307	235
Deferred taxes	898	892	841	-51
Operating liabilities	2.136	2.179	2.011	-167
Liabilities in disposal groups	28			
Balance sheet total	27.822	25.508	26.511	1.003

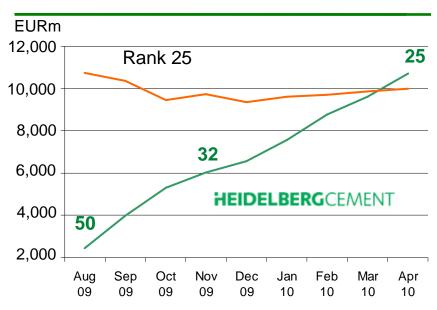
On track to enter German DAX index in June 2010

Free float market capitalisation*

Company	Rank
Henkel AG	20
MAN SE	21
HEIDELBERGCEMENT AG	22
K+S AG	23
Metro AG	24

^{*}Source: Deutsche Börse, May 2010

LTM order book turnover*



- HeidelbergCement fulfills prerequisites for fast entry into DAX
 - Among Top 25 with respect to free float market capitalisation
 - Among Top 25 with respect to LTM share trading turnover
- Deutsche Börse reviews DAX index composition on 4 June

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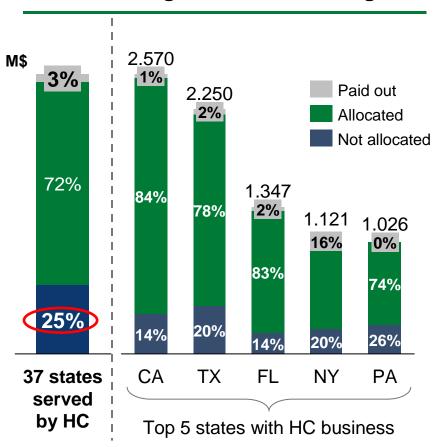
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Market Outlook 2010

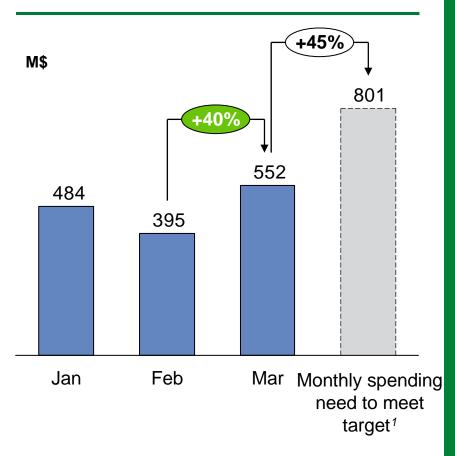
- Economic research (OECD, IMF) expects continued recovery of world economy supported by infrastructure and strong development in Asia and Africa.
- Asia: Accelerated growth in China, India, Indonesia and Bangladesh; Australia expected to further benefit from demand in Asia (2H 2010).
- Africa: Growth in a positive price environment.
- North America: Market recovery expected to continue in Q2 2010, confirmed by April volumes. Canada to benefit from strong oil prices. Positive signs from US stimulus program. Further development depends on residential construction, US-State spending and Federal Highway Program
- <u>Europe:</u> Stabilisation of residential construction on low levels, severe decline in commercial construction and positive development in infrastructure

ARRA highway funding needs to increase significantly

Most important states' payout ratios still trailing the national average



Spending increased ~40 % in March – still well below the needed level

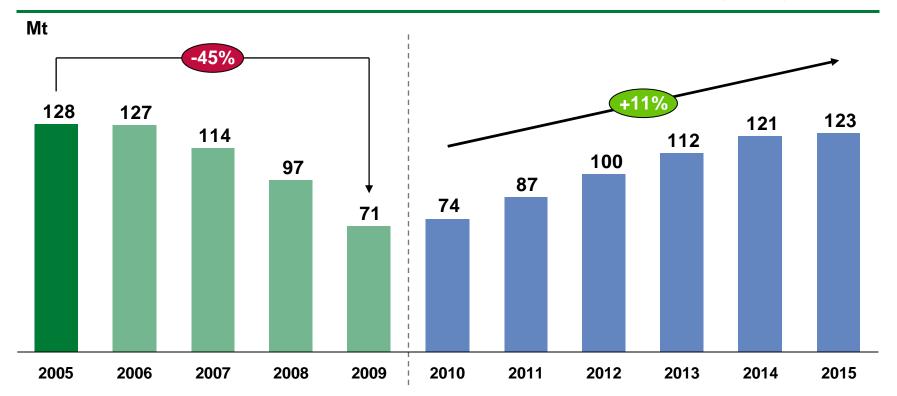


1. ARRA outlays must average 801 M\$ to meet the final 2-17-12 spending deadline. Source: PCA, Federal Highway Administration

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US Cement with a favorable mid-term outlook

US Cement consumption currently at depressed levels, but mid term growing

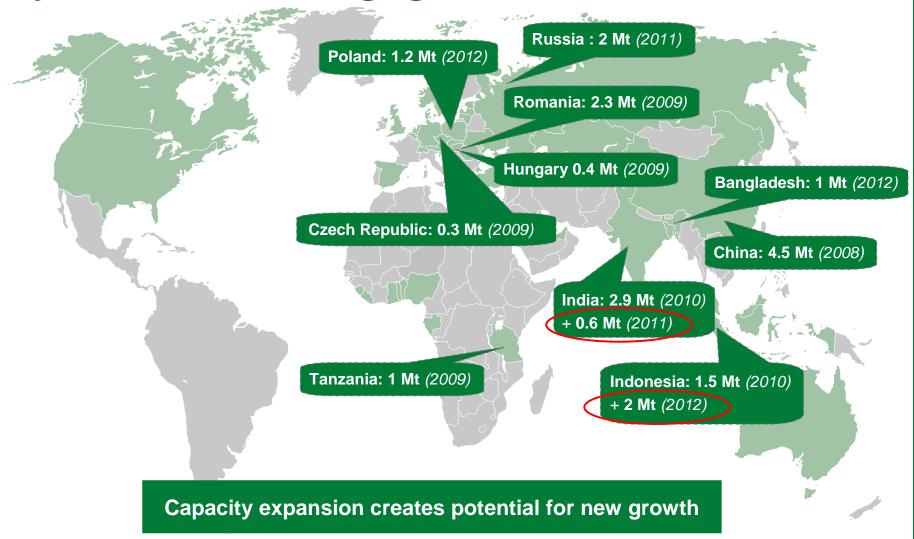


PCA April forecast confirms previous outlook

Source: US Census Bureau, PCA.

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Cement capacity expansion programme 2012 increased by 3Mt to 20Mt in emerging markets



Note: Capacity additions per year are shown seperately, not cumulatively.

2010 Outlook – other parameters

FitnessPlus 2010 cost savings of EURm 300

Capital expenditures: ~EURm 850, therein

Maintenance: ~ EURm 450

Expansion: ~ EURm 400

Cost of gross debt: ~6.4%

Operational tax rate: 23% - 25%

We will continue to strengthen our position in 2010 and prepare for new growth

- Consequent cost management and performance improvement
 - Realized structural savings will be maintained
 - On track to achieve an incremental EURm 300 cost savings with FitnessPlus 2010
- Deleveraging & cash generation
 - We continue our efforts to reduce net debt, strengthen liquidity
 - Our target is to further improve financial metrics
- Professionalize Investor Relations
 - We continue to improve our Investor Relations efforts according to our transparency initiative
 - Entry in German blue chip index DAX likely for June 2010
- Ready for new growth
 - Cement capacity expansion creates potential for new growth

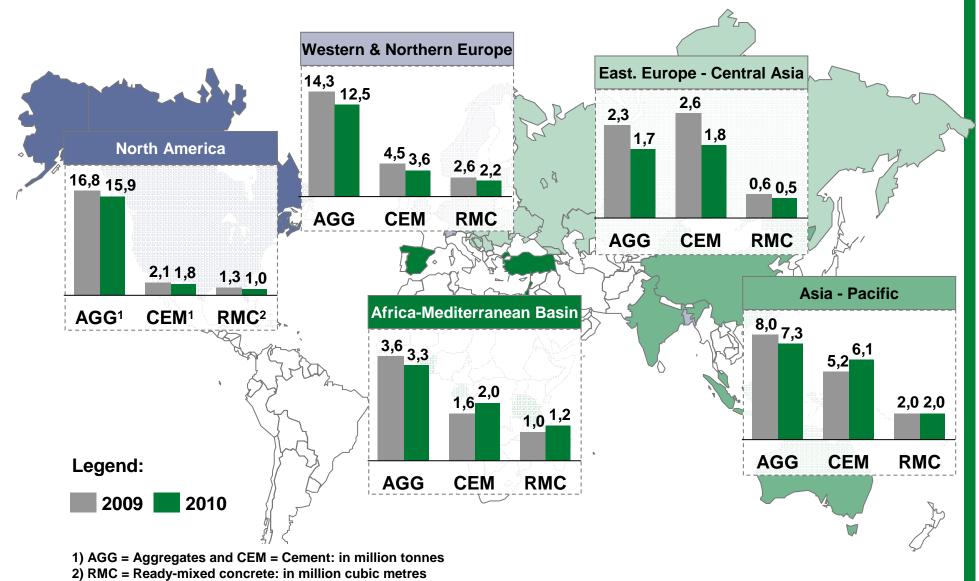
HeidelbergCement will start the next upturn from a stronger position

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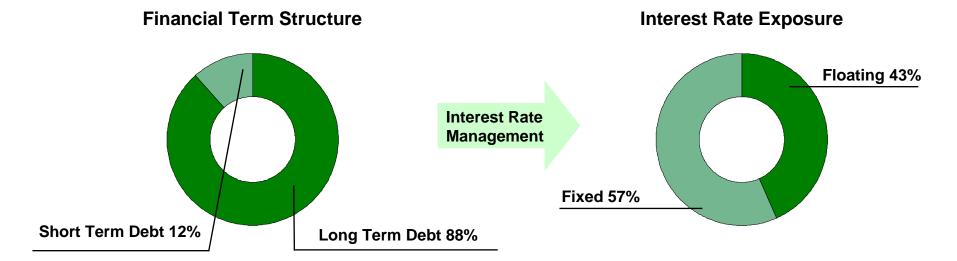
Sales volumes by Group areas January – March 2010



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Gross Debt composition

as per 31 March 2010





Market outlook 2010: cement by Group areas / countries

	Cen	Cement		
	Outlook 20			
	Volume	Price		
Asia-Australia				
Bangladesh	∠	⇔		
Brunei	∠	⇔		
China	⇔	⇔		
India	∠	\Leftrightarrow		
Indonesia		\Leftrightarrow		
Africa-Med.Bas.				
Africa	<i>□</i>	Ø.		
Turkey	<i>□</i>	Ø.		
Western - Northern Europe				
Benelux	₩	⇔		
Germany	₩	⇔		
Norw ay	⅓	⇔		
Sw eden	∠	\Leftrightarrow		
UK	⇔	Ø		
Eastern Europe-Central Asia				
Czech Rep.	₩	⇔		
Hungary	₩	⇔		
Kazakhstan	∠	∠		
Poland	Ø.	Ø		
Romania	Ŷ	⇔		
Russia	<i>₽</i>	Ø		
Ukraine	Ø.	Ø		
North America	Ø.	⇔		

^{*} Volume and price change at domestic level except for China, India, Russia (local markets)



Market outlook 2010: aggregates by Group areas / countries

	Aggre	gates
	Outlook 20	110 vs 2009
	Volume	Price
Asia-Australia		
Australia	⇔	∠
Malaysia	⇔	⇔
Africa-Med.Bas.		
Israel	⇔	Ø
Spain	⅓	₪
Western - Northern Europe		
Benelux	S	⇔
Germany	Ø	\Leftrightarrow
Norw ay	⅓	\Leftrightarrow
Sw eden	⅓	\Leftrightarrow
UK	⇔	Ø
Eastern Europe-Central Asia		
Czech Rep.	\(\frac{\dagger}{\dagger} \)	⇔
Poland	Ø	Ø
Romania	Ø	⇔
North America		⇔/₽

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Contact information and event calendar

Contact information

Event calendar

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