



ESG

**Heidelberg Materials at a glance**

Figures in €m

	2020	2021	2022	2023	2024
<b>Income statement</b>					
Revenue	17,606	18,720	21,095	21,178	21,156
- thereof share of revenue from sustainable products	28%	31%	34%	35%	34%
- thereof share of revenue from sustainable products of cement business line		33%	37%	39%	43%
Result from current operations before depreciation and amortisation (RCOBD)	3,707	3,875	3,739	4,258	4,499
Result from current operations (RCO)	2,363	2,614	2,476	3,022	3,204
Additional ordinary result	-3,678	481	-193	1	-436
Financial result	-287	-201	-65	-174	-181
Profit/loss for the financial year	-2,009	1,902	1,723	2,087	1,918
Profit/loss attributable to Heidelberg Materials AG shareholders	-2,139	1,759	1,597	1,929	1,782
Earnings per share in € <sup>1)</sup>	-10.78	8.91	8.45	10.43	9.87
Dividend per share in €	2.20	2.40	2.60	3.00	3.30*
<b>Investments</b>					
Investments in intangible assets and PP&E less state subsidies	969	1,419	1,260	1,235	1,300
Investments in financial assets	98	180	551	614	843
Total investments	1,067	1,599	1,811	1,850	2,143
<b>Cash flow</b>					
Cash flow from operating activities	3,027	2,396	2,420	3,205	3,232
Free cash flow	2,172	1,187	1,341	2,163	2,169
<b>Balance sheet</b>					
Equity (incl. non-controlling interests)	14,548	16,659	17,624	18,375	19,975
Balance sheet total	32,335	33,711	33,256	35,471	37,302
Net debt	6,893	4,999	5,532	5,294	5,293
<b>Ratios</b>					
RCOBD margin in %	21.1	20.7	17.7	20.1	21.3
Return on invested capital (ROIC) in %	7.9	9.3	9.1	10.3	9.9
Leverage ratio	1.86x	1.29x	1.48x	1.24x	1.18x

1) Attributable to Heidelberg Materials AG shareholders.

\* The Managing Board and Supervisory Board will propose to the Annual General Meeting on 15 May 2025 the distribution of a cash dividend of €3.30.